

Budgeting, Capital Expense and Cost of Ownership in an LTE World

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Budget Planning; From LMR to LTE

- >Typical LMR procurement is a long term ownership model with both system and equipment being a Capital Expense
- >For most agencies LTE will be mostly a "Service Model" treated as an Operational Expense
 - > System Access as a Service (OpEx)
 > Either a relatively short term ownership for the subscriber equipment (CapEx or OpEx)
 > Interface System procurement (CapEx)







CapEx vs. OpEx

Capital Expenditure (CapEx) A product or system with durable asset value beyond the current budget cycle

 Operational Expense (OpEx)
 A product or service with a value consumed (or mostly consumed) within the budget cycle



Why Does This Matter?

Capital Expenditure (CapEx)

- >Capital Expenditure (CapEx)
 - > A product or system with durable asset value beyond the current budget cycle
- >CapEx is typically addressed as a "one time" expense
- > Return from funding is anticipated to be "long term"
- > Each cycle funded separately
 - > Funding of one cycle does not assure funding of the next
- > Funding sources change between cycles
- > Next cycle is often not even considered



Operational Expense (OpEx)

- > Operational Expense (OpEx)
 - > A product or service with a value consumed (or mostly consumed) within the budget cycle
- > OpEx is typically addressed as an ongoing expense
- >Return from funding is typically exhausted during the funding cycle (or 2)
- >Continuing funding is expected cycle to cycle
 - > Funding cycles are usually based off previous cycle
 - > Funding is usually expected for the following cycle
 - > Funding source may change over time
 - > Typically similar between cycles



"System" Costs >LMR - CapEx Model >Higher Initial Cost >Long Term Return on Value in Equipment >Moderate Recurring Costs

>LTE - OpEx Model
 >Lower Initial Costs
 >Primarily Recurring Costs
 >Ongoing Value Requires Ongoing Costs



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LMR "System" Costs

> Infrastructure procurement and deployment

> 12 to 25 year cycle

> Infrastructure maintenance and operation

> Ongoing

>Subscriber procurement and deployment

- > 5 to 15 year cycle
- > Subscriber replacement anticipated
 - > Often not "budgeted"

Subscriber maintenance and operationOngoing



LTE "System" Costs

- >Service/Usage (Infrastructure)
 - > Service Agreement
 - > Ongoing
- >Interface procurement and deployment
 - > Interface maintenance and operation
 - > May be long term
- >Subscriber procurement and deployment
 - > 1 to 3 year cycle
 - > Subscriber maintenance and operation
 - > Subscriber replacement
 - > Needs to be planned and budgeted



What to Do





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Start your Planning and Budgeting >Evaluate your current budget and funding plans >Look for opportunities to align future budgets and funding to anticipated needs >Capital and Operational >Set reasonable expectations >LTE will not replace LMR in the short/medium term > Parallel, interfaced, and/or merged systems will be the norm >LMR and LTE will need to be supported concurrently >Don't assume LTE will reduce costs



Q&A - DISCUSSION



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Thank You!!

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